



Dear Duvi,

April 29, 2020

When I first reach out to you a week ago for help, The Crystal Springs Resort had been forced to shut down due to COVID-19. As a result of the shutdown the Resort was forced to lay off 90% of its work force. This was devastating not only for the Resort but the local economy as well. Crystal Springs employs 1300 with an annual payroll of over \$25M . The Resort is one of the largest tax payers in the county and major contributor to the state's tourism industry.

As a proud member I reached out to see if the Orthodox Jewish Chamber of Commerce could advocate on behalf of the Resort. At that time both Connecticut and New York were allowing golf courses to operate. The reopening of our 6 golf courses would generate income that would help us avoid bankruptcy which would result in the Resort being largely shuttered for years given the complexity of its operation and capital structure.

Your response to my request was swift and effective. Within an hour of reaching out to Governor Murphy you received a response that he would look into the matter. A week later the Governor's office got back to you to let you know that Governor Murphy was going to allow NJ golf courses to reopen. Duvi Honig and the Orthodox Jewish Chamber of Commerce is clearly a respected voice in Trenton.

Governor's Murphy's decision to reopen NJ golf courses permits Crystal Springs to open it's 6 public golf courses (including #1 rated Ballyowen) which means we can rehire employees and start to make revenue that we will use to pay our vendors who have graciously extended us terms during the shutdown. This gesture will have a long reaching impact and is an important start to the state's economic recovery.

I cannot thank you enough for taking the time to help out our Resort in a time of need. We are lucky to have an advocate like the Orthodox Jewish Chamber by our side.

Warmest Regards,

A handwritten signature in black ink, appearing to read "Julia Mulvihill", written in a fluid, cursive style.

Julia Mulvihill
CEO
Crystal Springs Resort